



COPY NO. 4019 February 1946CENTRAL INTELLIGENCE GROUP

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C.I.G. DIRECTIVE  SURVEY OF THE ACTIVITIES OF THE STRATEGIC SERVICES UNIT

Memorandum by the Director of Central Intelligence,  
with the unanimous concurrence of the Intelligence Advisory Board

1. a. The President's letter of 20 September 1945, referring to functions of the Office of Strategic Services which were transferred to the War Department, stated: "The Secretary of War shall, whenever he deems it compatible with the national interest, discontinue and wind up all affairs relating thereto." At a meeting of intelligence representatives held in the War Department on 8 February, it was generally agreed that an authoritative group should promptly make a study to determine which functions and facilities of the Strategic Services Unit should be preserved for permanent peacetime purposes after the liquidation of SSU. It was further agreed that prompt decisions should be reached as to which preserved functions should be operated by CIG, and which by departments or existing agencies.

b. The Central Intelligence Group is preparing a separate action for the purpose of initiating a comprehensive survey of existing facilities for the collection of foreign intelligence information by clandestine methods. However, that survey will be a long-range matter requiring the services of permanent personnel not yet assigned to CIG, whereas the disposition of SSU raises urgent questions which should be studied immediately. Therefore, an inter-departmental committee should be organized at once to undertake the study.

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 CIG  

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ORIG CLASS	1	PAGES	2	REV CLASS
JUST	NEXT REV	AUTH: HR 10-2		

2. By unanimous approval of the Director of Central Intelligence and the Intelligence Advisory Board an ad hoc committee is hereby established, to consist of five members, one representing the Director of Central Intelligence and one representing each permanent member of the Intelligence Advisory Board. This committee will promptly make a detailed study of SSU facilities, resources and operations, and will recommend:

a. Which resources, facilities and operating functions should be continued in the national interest after the SSU is liquidated.

b. What disposition should be made of the preserved resources and facilities, and what assignments should be made of responsibility for conducting the preserved operating functions.

c. What budgetary arrangements should be made.

The committee will submit a report of findings, conclusions and recommendations to the Director of Central Intelligence, who will then prepare suitable recommendations to be submitted to the National Intelligence Authority after concurrence or comment by the Intelligence Advisory Board. The Director of the Federal Bureau of Investigation will be invited to sit as a member of the Advisory Board for consideration of these recommendations.

3. The CIG representative on the committee will be steering member. The members of the Advisory Board will have their respective committee members report to the Director of Central Intelligence for instructions. Stenographic assistance and office space will be furnished by the War Department, as arranged by Assistant Chief of Staff, G-2.

DISTRIBUTION:

National Intelligence Authority  
Intelligence Advisory Board  
Ad Hoc Committee members

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3 April 1946

MEMORANDUM FOR RECORD

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1. The enclosed draft of C.I.G. Operational Directive [ ] was laid before the council meeting at 9:25 A.M. this date. [ ] stated that the Admiral had already approved it in substance. Mr. Douglass stated that nevertheless the Admiral wished Planning Staff comment.

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2. Immediately after the meeting, the undersigned began the study. After about forty minutes' study, I was examining the questionable elements as indicated in penciled notes on the copy. At this time Mr. Lay and [ ] reported that the Directive had to be prepared for the Admiral's signature at once.

3. I stated that the Planning Staff was not in a position to concur or make any comment whatsoever regarding the Directive. I repeated this comment to the Admiral a few minutes later when he telephoned to ask me about it. He expressed regret over the haste with which the thing was being done, but asked if I had found anything in it so far which might cause trouble. I told him that the first paragraph appeared to be too loosely expressed, but that the Directive would probably not cause trouble since it would be carried out by his immediate representative. The Admiral stated that it would not be considered a final Directive and that other directives would doubtless have to be issued.

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4. Mr. Douglass later told [ ] and myself that he had persuaded the Admiral to classify the Directive TOP SECRET.

6PM  
C.P.M.

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COPY NO. 8

15 February 1946

MEMORANDUM FOR: The Intelligence Advisory Board

SUBJECT: Survey of the Activities of  
the Strategic Services Unit

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1. At the meeting of intelligence representatives in [redacted] office on 8 February, it was agreed generally that it is necessary to determine promptly which functions and facilities of the Strategic Services Unit should be preserved for permanent peacetime purposes after the Unit is liquidated. It was further agreed that prompt decisions should be reached as to which preserved functions should be operated by CIG, and which by departments or existing agencies.

2. A study of these questions should be undertaken as a matter of urgency. The CIG is prepared to furnish the steering member of an interdepartmental committee, and believes that such a committee should be organized at once to make the necessary study.

3. Paragraph 3 of W.I.A. Directive No. 1 provides a procedure by which such a committee can be created by unanimous approval of the Director of Central Intelligence and the Intelligence Advisory Board, without reference to the National Intelligence Authority.

4. The enclosed memorandum is designed to establish the proposed committee and give it the necessary directive. If all members of the Advisory Board concur in the draft without substantial change, a meeting will not be necessary. It is recommended that the memorandum be approved unanimously by the Advisory Board, and that it be put in effect at once without reference to the National Intelligence Authority.

## Enclosure:

Draft Memo by the Director  
of Central IntelligenceSIDNEY W. SOUERS  
Director

## Distribution:

Mr. McCormack  
Gen. Vandenberg  
Adm. Inglis  
Gen. McDonald  
FBI (Info. copy)

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19 February 1946

CIG Dir

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MEMORANDUM FOR:

CIG

Mr. Samuel Klaus, Department of State  
 Col. S. P. Walker, G-2  
 Capt. Thomas F. Cullen, ONI  
 Col. R. H. Boberg, A-2

SUBJECT:

Survey of the Activities of  
the Strategic Services Unit

REFERENCE:

C.I.G. Directive No. 

Pursuant to your designation as the ad hoc committee established by the referenced directive, it is requested that you execute the functions assigned therein at the earliest practicable date.

EDWARD W. SCHEIDT  
 Director

## Information Copies:

Mr. Alfred McCormack  
 Lt. Gen. Hoyt S. Vandenberg  
 Rear Adm. Thomas B. Inglis  
 Brig. Gen. George C. McDonald  
 Mr. J. Edgar Hoover

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NOTES: HR 10-2				

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D R A F T

7 February 1946

MEMORANDUM TO SECRETARY OF WAR

SUBJECT: Proposed Implementation of Central Intelligence Group Provided in Presidential Directive dated 22 January 1946

I. PROBLEM PRESENTED

To provide a plan for the early implementation of the Central Intelligence Group provided in Presidential Directive of 22 January 1946.

II. PERTINENT FACTS

a) By Presidential Directive dated 22 January 1946, the President established a National Intelligence Authority and provided a Central Intelligence Group to assist the National Intelligence Authority in the accomplishment of the correlation, evaluation, and dissemination within the Government of the resulting strategic and national policy intelligence.

b) The terms of the above-mentioned Presidential Directive provided that the Secretaries of State, War and Navy should assign personnel and facilities to the Central Intelligence Group, and furnish funds within the limits of existing appropriations for the operation of this Group.

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The Directive further provides that such "persons shall collectively form a Central Intelligence Group".

c) The Directive did not provide an administrative or operating framework by which the persons could collectively be administered to carry out the policies promulgated in the Directive.

d) Standard governmental practice requires that all groups be furnished certain administrative facilities which include personnel administration, supply, fiscal controls, transportation and allied services, and the direction of operating groups.

e) The War Department has a self-contained experienced unit geared to furnish the certain operational techniques, as well as personnel administration and servicing sufficient for the immediate purposes of a tri-departmental intelligence organization.

This unit, however, has certain obligations incident to wartime operations which are being liquidated, and which for security and administrative reasons should not be identified with the operation of the newly created Central Intelligence Group.

### III. DISCUSSION

a) The Presidential Directive provides a Central Intelligence Group which lacks the necessary operational control, administrative and supply facilities. The Director is, therefore, faced with creating these facilities from a group of unrelated persons furnished by the three Departments, or he can utilize an existing unit possessing the group experience obtained from actual operations.

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In the first instance, such a group would lack overall experience in functioning as a team. They would require a considerable period of time spent in planning, organizing, implementing and training prior to undertaking the necessary operations.

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c) It is believed that failure to utilize existing and proven skills will seriously disrupt present profitable operations and will dangerously delay the development of new operations.

#### IV. CONCLUSIONS

a) That there exists within the War Department an experienced unit which can furnish the necessary administrative framework to enable the Central Intelligence Group to undertake and to accomplish one major part of its mission at once.

b) That this unit possesses certain obligations to

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complete its liquidation of War activities which responsibilities should not be transferred to the Central Intelligence Group.

c) That these obligations can be liquidated within the War Department by selected personnel of this unit. That sufficient experienced personnel from the remainder of the unit can be made available by the War Department to furnish the administrative framework referred to in paragraph (a) above.

d) That to make these additional personnel available to the Central Intelligence Group certain administrative procedures are necessary. These procedures are:

1) Establish within the Secretary of War Group a division to serve the Central Intelligence Group in accordance with paragraph 2 of Presidential Directive dated 22 January 1946.

2) That the Secretary of War issue letters of instruction substantially as per the attached drafts. (Exhibits "A" and "B")

3) That the Director of the Central Intelligence Group or his representative collaborate with the Assistant Secretary of War or his representative in the survey of the personnel and facilities to be made available in accordance with the instructions contained in Exhibit "B".

4) That the Secretary of War request the National Intelligence Authority to authorize the Director of the Central Intelligence Group to assume operational control and utilize the division provided in sub-paragraph (1) above, as the nucleus of the

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Central Intelligence Group, and thereafter to be known as the Central Intelligence Group.


5) That the initial operations of the Central Intelligence Group be financed from funds furnished by the War Department. Further, that the Central Intelligence Group prepare for the National Intelligence Authority a budgetary procedure which will provide for reimbursement by the State and Navy Departments of their proportionate share of the funds advanced by the War Department for the initial operations.

6) That the Central Intelligence Group prepare for the National Intelligence Authority a plan which will provide for the distribution of the personnel of the Central Intelligence Group among the several departments and provide for subsequent distribution of additional personnel as acquired. It will also present to the National Intelligence Authority a detailed budgetary plan to be followed for the Fiscal Year 1947 and thereafter.

7) That the Central Intelligence Group will furnish a plan for personnel administration excepted from the usual Civil Service Laws and Regulations, in a manner similar to that employed by certain other departmental agencies.

8) That the Central Intelligence Group provide a complete and detailed method of operation for the procurement, correlation, evaluation and dissemination of intelligence relating to the national security. ✓

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Brigadier General, USA  
Director

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WAR DEPARTMENT

Washington, D.C.

TO: Director of CSU  
SUBJECT: Liquidation of CSU

1. Pursuant to instruction contained in Paragraph 3, Executive Order 9621 dated 20 September 1945, you will continue the orderly liquidation of the CSU. I desire that you complete this liquidation not later than 30 June 1946.

2. All property, records, physical assets, and unobligated funds will be maintained for final disposition in accordance with directives to be issued at a later date.

3. The above actions will be under the immediate supervision of the Assistant Secretary of War, and he or his designee for that purpose will be kept informed in detail of all action taken.

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Secretary of War

EXHIBIT "A"

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EXHIBIT A

WAR DEPARTMENT  
WASHINGTON, DC


TO : The Director of Strategic Services Unit  
SUBJECT: The Liquidation of SSU

1. Effective 15 March 1946 you are directed to continue the liquidation of SSU, as instructed in paragraph 3, Executive Order 9621, dated 20 February 1946, under the immediate supervision of the Director of Central Intelligence.

2. The Director of Central Intelligence may make determinations with respect to the operations of the Strategic Services Unit and any part thereof and the disposition of all property, records, physical assets and unobligated funds, and the reassignment, severance or appointment of personnel.

3. The facilities of the War Department shall continue to be available for the purpose of the above mentioned liquidation.

Secretary of War



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SUBJECT: Central Intelligence  
TO: Assistant Secretary of War

1. By a directive dated 22 January 1946, the President has directed me to assign persons and facilities from the War Department to assist the National Intelligence Authority under the direction of the Director of Central Intelligence.

2. By letter dated \_\_\_\_\_ January 1946, I have requested the Director of the Strategic Services Unit to liquidate that Unit completely by 30 June 1946, and have further directed that he give you detailed current information on the progress of this liquidation.

3. You will, in collaboration with the Director of Central Intelligence, review the reports of the liquidation of the Strategic Services Unit and determine what personnel, records, property and other assets of that unit may be of use to the Director of Central Intelligence. When reported by the Strategic Services Unit as no longer necessary to its mission, you will report these facilities to the Director of Central Intelligence. Such surplus personnel will be assigned to the Office of the Secretary of War and placed under the operational control of the Director of Central Intelligence. Such records, property, funds, and other assets as may be required by the Director of Central Intelligence will be transferred to the Office of the Secretary of War and placed under the operational control of the Director of Central Intelligence.

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Secretary of War

EXHIBIT "B"

\_\_\_\_\_  
(Date)

MEMORANDUM FOR THE DIRECTOR OF CENTRAL INTELLIGENCE

SUBJECT: Survey of the Activities of  
the Strategic Services Unit

Reference: Memo from Director of Central Intelligence  
for the Intelligence Advisory Board, same  
subject, dated 15 February 1946.

1. The recommendation contained in paragraph 4 of  
the reference memorandum is:

APPROVED \_\_\_\_\_

DISAPPROVED \_\_\_\_\_

REQUEST meeting of  
Intelligence Advisory  
Board to discuss this  
matter \_\_\_\_\_

PLEASE RETURN TO:

Room 5105, New War Dept. Bldg.  
21st St. & Virginia Ave., N. W.  
Washington 25, D. C.

\_\_\_\_\_  
(Signature)

\_\_\_\_\_  
(Rank)

\_\_\_\_\_  
(Office)

18 February 1946  
(Date)

MEMORANDUM FOR THE DIRECTOR OF CENTRAL INTELLIGENCE

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APPROVED

X *kan*

DISAPPROVED

\_\_\_\_\_

REQUEST meeting of  
Intelligence Advisory  
Board to discuss this  
matter

\_\_\_\_\_

PLEASE RETURN TO:

Room 5105, New War Dept. Bldg.  
21st St. & Virginia Ave., N. W.  
Washington 25, D. C.

HOYT S. VANDENBERG  
(Signature)

HOYT S. VANDENBERG  
LIEUT. GENERAL, GSC

A. C. of S., G-2  
(Rank)

\_\_\_\_\_  
(Office)



18 Feb 46

(Date)

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APPROVED ✓

DISAPPROVED \_\_\_\_\_

REQUEST meeting of  
Intelligence Advisory  
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matter \_\_\_\_\_

PLEASE RETURN TO:

Room 5105, New War Dept. Bldg.  
21st St. & Virginia Ave., N. W.  
Washington 25, D. C.

W. B. Taylor  
(Signature)

R. A. D.  
(Rank)

C. N. J.  
(Office)

16 February 1946

(Date)

MEMORANDUM FOR THE DIRECTOR OF CENTRAL INTELLIGENCE

SUBJECT: Survey of the Activities of  
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DISAPPROVED

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matter

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PLEASE RETURN TO:  
Room 5105, New War Dept. Bldg.  
21st St. & Virginia Ave., N. W.  
Washington 25, D. C.

*George C. McDonald*  
(Signature)

GEORGE C. McDONALD

Brigadier General, U. S. Army  
(Rank)

Asst. Chief of Air Staff-2  
(Office)

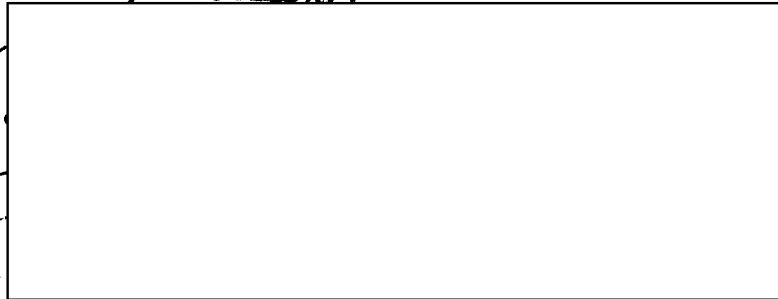
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Memo to Mr. Lay.

Shaver Air call and give  
a specific name for the Committee,  
please initiate the following adminis-  
trative arrangements.

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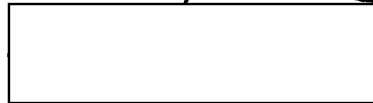
Notify



that we will meet at 1400 Feb 19<sup>th</sup>  
at New War Dept Bldg.

Obtain a Conference room.

Notify



G-2 to have

officer recorder and civilian stenog-  
raph at meeting.

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CENTRAL INTELLIGENCE GROUP

CIG DIRECTIVE

SURVEY OF THE ACTIVITIES OF  
THE STRATEGIC SERVICES UNIT

MEMORANDUM BY THE DIRECTOR OF CENTRAL INTELLIGENCE,  
WITH THE UNANIMOUS CONCURRENCE OF THE INTELLIGENCE  
ADVISORY BOARD

1. a. The President's letter of 20 September 1945, referring to functions of the Office of Strategic Services which were transferred to the War Department, stated: "The Secretary of War shall, whenever he deems it compatible with the national interest, discontinue and wind up all affairs relating thereto." At a meeting of intelligence representatives held in the War Department on 8 February, it was generally agreed that an authoritative group should promptly make a study to determine which functions and facilities of the Strategic Services Unit should be preserved for permanent peacetime purposes after the liquidation of SSU. It was further agreed that prompt decisions should be reached as to which preserved functions should be operated by CIG, and which by departments or existing agencies.

b. The Central Intelligence Group is preparing a separate action for the purpose of initiating a comprehensive survey of existing facilities for the collection of foreign intelligence information by clandestine methods. However, that survey will be a long-range matter requiring the services of permanent personnel not yet assigned to CIG, whereas the disposition of SSU raises urgent questions which

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should be studied immediately. Therefore, an interdepartmental committee should be organized at once to undertake the study.

2. The appropriate Intelligence Advisory Board for this study includes the Director of the FBI, in addition to the four permanent members.

2. By unanimous approval of the Director of Central Intelligence and the Intelligence Advisory Board an ad hoc committee is hereby established, to consist of five members, one representing the Director of Central Intelligence and one representing each permanent member of the Intelligence Advisory Board. This committee will promptly make a detailed study of SSU facilities, resources and operations, and *will* recommend:

- a. Which resources, facilities and operating functions should be continued in the national interest after the SSU is liquidated.
- b. What disposition should be made of the preserved resources and facilities, and what assignments should be made of responsibility for conducting the preserved operating functions.
- c. What budgetary arrangements should be made.

The committee will submit a report of findings, conclusions and recommendations to the Director of Central Intelligence, who will then prepare suitable recommendations to be submitted to the National Intelligence Authority after concurrence or comment by the Intelligence Advisory Board. *The Director of the Federal Bureau of Investigation will be invited to sit as a member*

3. The CIG representative on the committee will be steering member. The members of the Advisory Board will have their respective

of these recommendations of the Advisory Board for consideration

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committee members report to the Director of Central Intelligence for instructions. Stenographic assistance and office space will be furnished by the War Department, as arranged by Assistant Chief of Staff, G-2.

*Distribution:*

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*I A B*

*Ad Hoc Committee*

*C. M.*

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- b. The Central Intelligence Group is preparing a separate action for the purpose of initiating a comprehensive survey of existing facilities for the collection of foreign intelligence information by clandestine methods. However, that survey will be a long-range matter requiring the services of permanent personnel not yet assigned to CIG, whereas the disposition of SSU raises urgent questions which

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3. The CIO representative on the committee will be steering member. The members of the Advisory Board will have their respective

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CIO

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*Distribution:*

*National Intelligence Authority,  
Intelligence Advisory Board  
Ad Hoc Committee Members*

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CIA

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